

In light of the current public health crisis and the Federal, State and County Emergency Declarations, and in accord with the provisions of Sec. 610.020, RSMo., the Board of Aldermen recognizes that it would be dangerous and impractical, if not impossible, for its meeting to be physically accessible to the public. The Board also recognizes the need for the public's business to be attended to in order to protect the public health, safety and welfare. In order to balance both the need for continuity of government and protection of the health and safety of our residents, business persons and employees, this meeting of the Board of Aldermen will not be open to public attendance in person. The meeting will be accessible by the public in real time ONLY by following the instructions in the box below.

You are invited to a Zoom webinar.

When: September 1, 2021, 6:30 P.M.

Topic: 09/01/2021 Joint Board of Aldermen and Board of Education Meeting

Join from a PC, Mac, iPad, iPhone or Android device:

Please click this URL to join. <https://us02web.zoom.us/j/88232573685>

Description: CRSWC FY2022 Budget

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Persons interested in making their views known on any matter on the agenda should send an email with their comments to the City Clerk at jfrazier@claytonmo.gov. All comments received will be distributed to the entire Board before the meeting.

Thank you for your understanding and patience as we all try to get through these difficult and dangerous times.

**JOINT MEETING OF THE CLAYTON BOARD OF ALDERMEN
AND THE CLAYTON BOARD OF EDUCATION**

WEDNESDAY, SEPTEMBER 1, 2019 – 6:30 P.M.

VIRTUAL ZOOM MEETING

AGENDA

- 1. Roll Call**
- 2. Mayor's Youth Advisory Council**
- 3. CRSWC Annual Update and FY2022 Budget Presentation**

Adjourn

Subject to a motion duly made in open session and a roll call vote pursuant to Section 610.022 the Board of Aldermen may also hold a closed meeting, with a closed vote and record for one or more of the reasons as authorized by Section 610.021(1), (2) and (3) Revised Statutes of Missouri, relating to legal issues, real estate and/or personnel, negotiation of a contract pursuant to Section 610.021(12) RSMO., and/or proprietary information pursuant to Section 610.021(15).

Agenda topics may be added or deleted at any time prior to the Board of Aldermen meeting without further notice. To inquire about the status of agenda topics, call 290.8469. Individuals who require an accommodation (i.e., sign language, interpreter, listening devices, etc.) to participate in the meeting should contact the City Clerk at 290.8469 or Relay Missouri at 1.800.735.2966 (TDD) at least two working days prior to the meeting.



City Manager
10 N. Bemiston Avenue
Clayton, MO 63105

M E M O R A N D U M

TO: MAYOR HARRIS; BOARD OF ALDERMEN
FROM: DAVID GIPSON, CITY MANAGER
PATTY DEFORREST, DIRECTOR OF PARKS & RECREATION
DATE: SEPTEMBER 1, 2021
SUBJECT: FY2022 BUDGET FOR THE CENTER OF CLAYTON

You will find attached a copy of the proposed Fiscal Year 2022 Clayton Recreation, Sports and Wellness Commission (CRSWC) Budget for the Center of Clayton. This budget includes revenues and expenses for the period October 1, 2021, through September 30, 2022, for the three CRSWC Funds --- Operating, Equipment Replacement and Capital. The Clayton Recreation, Sports and Wellness Commission considered this budget on August 20, 2021, and approved it as proposed.

Fund 80: CRSWC Operating Fund

In the Operating Fund, the revenue projection targets an increase over FY21 of 7.75% amounting to \$2,779,175. The significant sources of revenue will continue to be from the sale of memberships, daily passes, and programs. Additional income is generated through rentals, food service, and other miscellaneous income.

Due to the ongoing COVID-19 pandemic, there is no scheduled membership fee increase in FY22. The Finance Committee considered several scenarios for an increase but felt that leaving at the current rates would help with our marketing and retention efforts while working to rebuild our membership base. Throughout the past year, we have seen steadily increasing growth in membership numbers and are projecting that this will continue throughout the fall and into next year. Daily fees have been increased by approximately 6% and are budgeted to return to FY19 levels (pre-pandemic) as the Center continues to resume most services.

Overall program revenue is projected to increase by 12.05% due in large part to increased summer camp offerings and the return of youth sports leagues and group swim lessons. Over the years, programming benefits and "value added" amenities for Center members have been modified to attract new members. To that end, basic group exercises classes like Cardio Pump, Zumba, and Total Body Conditioning, as well as all water fitness classes, will now be included in membership. Food Service revenue remains similar, while miscellaneous income is increased due to the addition of bioswale maintenance around the Center site and related reimbursement from the School District.

Total expenses are projected to increase by 1.61% amounting to \$3,344,435 in FY22, compared to the approved FY21 budget of \$3,291,305. These increases are a result of increased personnel expenses related to full-time and part-time staff. The FY22 budget includes replacement of a vacant full time Fitness Assistant position after January 1st. We are continuing to hold on filling two other full-time positions, one maintenance and one recreation position and will be evaluating these as operations return to pre-pandemic levels. We continue to increase our part-time pay to keep pace with the increases in minimum wages at the State level.

Overall, the Operating Fund reflects a 7.75% increase in revenue over the FY21 budget and 1.61% increase in expenditures over the FY21 budget. The Operating Fund is projected to end with a fund balance of (\$565,260) in FY22.

Fund 81: CRSWC Equipment Replacement Fund

This fund is utilized for the purchase, repair, and maintenance of fitness equipment, IT equipment or other equipment utilized throughout the Center. Primarily funded through the contributions of the City and School District, revenues will exceed expenditures in FY22. The proposed budget includes cash payments for fitness equipment, including the annual replacement of cardio equipment, for a total expense of \$25,500. IT equipment expenses are also included in Fund 81 and are budgeted at \$32,381 in FY22. Additional equipment repairs and replacements are now included in Fund 81 that were previously included in the Capital budget in the amount of \$13,605 for FY22.

Overall, the Equipment Replacement Fund reflects \$100,100 in revenue and \$71,486 in expenditures in FY22. The ERF Fund ends with a fund balance of \$28,614 at the end of FY22.

Fund 82: CRSWC Capital Fund

This fund is utilized for expenditures that are related to improvements to The Center that add substantial value or improve the expected useful life of the facility or physical plant equipment. Primarily funded through the contributions of the City and School District, revenues are projected to exceed expenditures in FY22 due to the recent renovations and reclassification of some expenses previously categorized as Capital to the Operating and Equipment Replacement Funds.

Overall, the Capital Fund reflects \$200,000 in revenue and \$60,000 in expenditures in FY22. The Capital Fund ends with a fund balance of \$140,000 at the end of FY22.

Contributions from the parent organizations have been budgeted at \$300,000 each in FY22 – with \$150,000 each budgeted for the Operating Fund, \$50,000 each to the ERF and \$100,000 each to the Capital Fund. As you can see from the fund summary, with this funding level we are projecting a negative fund balance of (\$396,646) at the end of FY2022.

In addition to their cash contributions, both parent organizations continue to provide in-kind to support to The Center per the partnership agreements. The Center also provides a venue for athletics, physical education and community events for the City and District.

Overall, the FY22 CRSWC budget reflects \$3,079,275 in revenue and \$3,475,921 in expenditures with a total fund balance of (\$396,646) at the end of FY22. The CRSWC considered this budget on August 20, 2021 and approved it as proposed.

The Board of Aldermen will consider approving the proposed FY2022 CRSWC Budget at the September 14, 2021 meeting.

CRSWC FUND SUMMARY

08/20/2021

FY2019 Actual	Operating Fund (80)	ERF (81)	Capital Fund (82)	Total
Starting balance 10/01/18	\$19,898	\$0	\$0	\$19,898
Revenue	\$2,933,340	\$50,700	\$51,142	\$3,035,182
Expenses	\$3,059,438	\$101,180	\$60,559	\$3,221,177
Net	(\$126,098)	(\$50,480)	(\$9,417)	(\$185,995)
Audit Adjustment (July 2020)	\$202,433			\$202,433
CSD & CITY CONTRIBUTIONS	\$59,319	\$128,627		\$187,946
Ending Balance 9/30/19	\$155,552	\$78,147	(\$9,417)	\$224,282
FY2020 Actual	Operating Fund (80)	ERF (81)	Capital Fund (82)	Total
Starting balance 10/01/19	\$155,552	\$0	\$67,185	\$222,737
Revenue	\$1,841,022	\$61,894	\$201,674	\$2,104,590
Expenses	\$2,808,421	\$67,470	\$89,294	\$2,965,184
Net	(\$967,399)	(\$5,576)	\$112,380	(\$860,594)
CSD & City Contributions				
Ending Balance 9/30/20	(\$811,847)	(\$5,576)	\$179,565	(\$637,857)
FY2021 Projected	Operating Fund (80)	ERF (81)	Capital Fund (82)	Total
Starting balance 10/01/20	\$0	\$0	\$0	\$0
Revenue	\$2,003,198	\$100,010	\$239,700	\$2,342,908
Expenses	\$2,669,615	\$58,587	\$206,570	\$2,934,772
Net	(\$666,417)	\$41,423	\$33,130	(\$591,864)
Ending Balance 9/30/21	(\$666,417)	\$41,423	\$33,130	(\$591,864)
FY2022 Budget	Operating Fund (80)	ERF (81)	Capital Fund (82)	Total
Starting balance 10/01/21	\$0	\$0	\$0	\$0
Revenue	\$2,779,175	\$100,100	\$200,000	\$3,079,275
Expenses	\$3,344,435	\$71,486	\$60,000	\$3,475,921
Net	(\$565,260)	\$28,614	\$140,000	(\$396,646)
Ending Balance 9/30/22	(\$565,260)	\$28,614	\$140,000	(\$396,646)
Fund 80: Operating Fund				
Fund 81: Equipment Replacement Fund				
Fund 82: Capital Fund				

CENTER OF CLAYTON FUND: 80: OPERATING FUND						
	FY 2019	FY 2020	FY 2021		FY 2022	
ACCOUNTS / CATEGORIES	ACTUAL	ACTUAL	BUDGET	ESTIMATED	PROPOSED	% CHG FROM BUDGET
DAILY PASSES	\$101,404	\$56,199	\$90,325	\$36,300	\$103,225	14.28%
ANNUAL PASSES	\$1,807,874	\$1,161,555	\$1,544,275	\$1,220,000	\$1,578,000	2.18%
PROGRAM REVENUE	\$762,723	\$319,787	\$481,913	\$313,245	\$539,995	12.05%
RENTALS	\$141,266	\$65,189	\$91,310	\$56,335	\$175,350	92.04%
FOOD SERVICE	\$9,728	\$8,008	\$11,300	\$5,500	\$9,300	-17.70%
CHILD CARE	\$596	\$330	\$710	\$250	\$1,070	50.70%
MISCELLANEOUS	\$18,538	\$36,285	\$15,200	\$24,060	\$28,075	84.70%
LEASE PAYMENTS	\$46,874	\$43,668	\$44,160	\$43,630	\$44,160	0.00%
CONTRIBUTIONS	\$246,770	\$337,946	\$300,000	\$303,878	\$300,000	0.00%
TOTAL OPERATING FUND REVENUE	\$3,135,773	\$2,028,967	\$2,579,193	\$2,003,198	\$2,779,175	7.75%
ADMINISTRATION	\$1,263,488	\$1,289,020	\$1,351,885	\$1,264,329	\$1,424,551	5.38%
SPORTS	\$67,542	\$55,213	\$28,418	\$45,233	\$76,373	168.75%
FITNESS	\$457,099	\$292,641	\$424,676	\$199,567	\$314,802	-25.87%
AQUATICS	\$412,571	\$300,897	\$441,609	\$360,551	\$507,131	14.84%
BUILDING OPERATIONS	\$835,522	\$870,650	\$1,009,498	\$787,035	\$974,202	-3.50%
GENERAL RECREATION	\$23,216	\$0	\$35,219	\$12,900	\$47,376	34.52%
TOTAL OPERATING FUND EXPENSES	\$3,059,438	\$2,808,421	\$3,291,305	\$2,669,615	\$3,344,435	1.61%

<div> <div>CENTER OF CLAYTON</div> <div>FUND: 80: REVENUE</div> </div>						
	FY 2019	FY 2020	FY 2021		FY 2022	
ACCOUNTS / CATEGORIES	ACTUAL	ACTUAL	BUDGET	ESTIMATED	PROPOSED	% CHG FROM BUDGET
DAILY PASSES						
446.12.10 DAILY PASS-ADULT	\$19,843	\$12,342	\$14,700	\$13,500	\$20,000	36.05%
446.12.11 DAILY PASS-YOUTH	\$12,992	\$8,676	\$12,000	\$10,000	\$13,000	8.33%
446.12.12 DAILY PASS-SENIORS	\$3,984	\$2,014	\$3,200	\$1,500	\$4,005	25.16%
446.12.14 DAILY PASS-N/R ADULT	\$25,568	\$10,942	\$24,150	\$2,000	\$25,500	5.59%
446.12.15 DAILY PASS-N/R YOUTH	\$12,470	\$5,829	\$10,080	\$1,000	\$12,000	19.05%
446.12.16 DAILY PASS-N/R SENIORS	\$5,446	\$2,760	\$5,450	\$1,400	\$6,875	26.15%
4450116 DAILY PASS-CORPORATE	\$7,641	\$5,650	\$8,495	\$5,000	\$8,495	0.00%
446.12.19 DAILY PASS-PUNCH CARD	\$11,110	\$6,800	\$10,500	\$1,200	\$11,600	10.48%
446.10 CENTER GENERAL	\$2,350	\$1,186	\$1,750	\$700	\$1,750	0.00%
TOTAL DAILY PASSES	\$101,404	\$56,199	\$90,325	\$36,300	\$103,225	14.28%
ANNUAL PASSES						
446.11.10 ANNUAL PASS-ADULT	\$138,883	\$94,908	\$105,600	\$120,000	\$146,000	38.26%
446.11.11 ANNUAL PASS-YOUTH	\$8,723	\$9,927	\$9,600	\$21,000	\$26,000	170.83%
446.11.12 ANNUAL PASS-SENIORS	\$127,848	\$105,469	\$124,000	\$98,000	\$121,000	-2.42%
446.11.17 ANNUAL PASS-FAMILY	\$504,469	\$323,361	\$428,000	\$330,000	\$427,000	-0.23%
446.11.14 ANNUAL PASS-NR ADULT	\$124,905	\$70,538	\$114,750	\$83,000	\$110,000	-4.14%
446.11.15 ANNUAL PASS-NR YOUTH	\$5,941	\$4,810	\$4,875	\$13,000	\$16,000	228.21%
446.11.16 ANNUAL PASS-NR SENIORS	\$82,930	\$58,137	\$65,250	\$60,000	\$81,000	24.14%
446.11.17 ANNUAL PASS-FAMILY NON-RESIDENT	\$160,434	\$109,829	\$153,000	\$125,000	\$164,000	7.19%
446.11.18 ANNUAL PASS-CORPORATE	\$653,741	\$384,576	\$539,200	\$370,000	\$487,000	-9.68%
TOTAL ANNUAL PASSES	\$1,807,874	\$1,161,555	\$1,544,275	\$1,220,000	\$1,578,000	2.18%
PROGRAM REVENUE						
446.14.10 FITNESS-IN HOUSE	\$150,941	\$59,540	\$86,000	\$3,750	\$10,985	-87.23%
446.14.11 FITNESS-CONTRACTUAL	\$24,634	\$13,318	\$15,040	\$12,700	\$14,450	-3.92%
446.14.12 FITNESS-PERSONAL TRAINING	\$247,926	\$95,251	\$152,750	\$90,000	\$140,000	-8.35%
446.14.13 SPORTS-IN HOUSE	\$79,979	\$64,168	\$11,640	\$34,195	\$94,000	707.56%
446.14.14 SPORTS-CONTRACTUAL	\$22,641	\$690	\$16,380	\$46,000	\$31,600	92.92%
446.14.15 SPORTS-CLIMBING WALL	\$8,066	\$963	\$5,010	\$0	\$5,010	0.00%
446.14.16 AQUATICS-PROGRAMS IN-HOUSE	\$182,605	\$85,617	\$137,990	\$109,500	\$173,980	26.08%
446.14.17 AQUATICS-CONTRACTUAL	\$3,330	\$240	\$2,890	\$100	\$2,290	-20.76%
446.14.18 GENERAL-INSTRUCTIONAL	\$8,925	\$0	\$5,800	\$17,000	\$67,680	1066.90%
446.14.19 SUMMER QUEST	\$33,676	\$0	\$48,413	\$0	\$0	-100.00%
TOTAL PROGRAM REVENUE	\$762,723	\$319,787	\$481,913	\$313,245	\$539,995	12.05%

<div>CENTER OF CLAYTON</div> <div>FUND 80: REVENUE</div>						
	FY 2019	FY 2020	FY 2021		FY 2022	
ACCOUNTS / CATEGORIES	ACTUAL	ACTUAL	BUDGET	ESTIMATED	PROPOSED	% CHG FROM BUDGET
RENTALS						
446.13.10 RENTALS-AEROBICS	\$4,656	\$3,135	\$3,000	\$0	\$5,000	66.67%
446.13.11 RENTALS-MEETING ROOMS	\$68,883	\$21,573	\$37,000	\$8,000	\$80,000	116.22%
446.13.12 RENTALS-GYMNASIUM	\$36,893	\$18,831	\$23,200	\$8,955	\$52,000	124.14%
446.13.13 RENTALS-CLIMBING WALLS	\$883	\$223	\$1,350	\$130	\$1,350	0.00%
446.13.14 RENTALS-LEISURE POOLS	\$13,373	\$8,442	\$8,760	\$15,500	\$14,200	62.10%
446.13.15 RENTALS-COMPETITION POOL	\$16,578	\$12,985	\$18,000	\$23,750	\$22,800	26.67%
TOTAL RENTALS	\$141,266	\$65,189	\$91,310	\$56,335	\$175,350	92.04%
FOOD SERVICE						
446.15.10 CATERING	\$0	\$0	\$300	\$0	\$300	0.00%
446.15.11 VENDING MACHINES	\$9,728	\$8,008	\$11,000	\$5,500	\$9,000	-18.18%
TOTAL FOOD SERVICE	\$9,728	\$8,008	\$11,300	\$5,500	\$9,300	-17.70%
CHILD CARE						
446.24 CHILD CARE	\$596	\$330	\$710	\$250	\$1,070	50.70%
TOTAL CHILD CARE	\$596	\$330	\$710	\$250	\$1,070	50.70%
MISCELLANEOUS						
479 MERCHANDISE	\$414	\$265	\$1,200	\$400	\$1,200	0.00%
480.10 MISC. REVENUE	\$17,098	\$36,020	\$14,000	\$23,660	\$26,875	91.96%
470.11 INTEREST INCOME	\$1,026	\$0	\$0	\$0	\$0	0.00%
TOTAL MISCELLANEOUS	\$18,538	\$36,285	\$15,200	\$24,060	\$28,075	84.70%
LEASE PAYMENTS						
446.25 UTILITY LEASE PAYMENTS	\$46,874	\$43,668	\$44,160	\$43,630	\$44,160	0.00%
TOTAL REIMBURSEMENTS	\$46,874	\$43,668	\$44,160	\$43,630	\$44,160	0.00%
CONTRIBUTIONS						
494.11 CONTRIBUTION - CITY OF CLAYTON	\$123,385	\$168,973	\$150,000	\$150,000	\$150,000	0.00%
494.12 CONTRIBUTION - CLAYTON SCHOOL DISTRICT	\$123,385	\$168,973	\$150,000	\$153,878	\$150,000	0.00%
TOTAL CONTRIBUTIONS	\$246,770	\$337,946	\$300,000	\$303,878	\$300,000	0.00%
TOTAL 80 REVENUE	\$3,135,773	\$2,028,967	\$2,579,193	\$2,003,198	\$2,779,175	7.75%

Exhibit A

CENTER OF CLAYTON		FUND 80: EXPENDITURES				
		10: ADMINISTRATION				
ACCOUNTS / CATEGORIES	FY 2019	FY 2020	FY 2021		FY 2022	
	ACTUAL	ACTUAL	BUDGET	ESTIMATED	PROPOSED	% CHG FROM BUDGET
PERSONNEL SERVICES						
10.500 FULL-TIME	\$555,429	\$585,663	\$570,636	\$535,500	\$570,151	-0.08%
10.505.10 PART-TIME GENERAL	\$7,197	\$152,287	\$214,825	\$152,400	\$226,640	5.50%
10.505.15 PART-TIME FRONT DESK	\$119,459	\$0	\$0	\$0	\$0	0.00%
10.505.16 PART-TIME DAYCARE ATTENDANT	\$34,247	\$0	\$0	\$0	\$0	0.00%
10.505.17 PART-TIME BUILDING ATTENDANT	\$12,992	\$0	\$0	\$0	\$0	0.00%
10.510 OVERTIME	\$6,938	\$9,146	\$10,401	\$14,000	\$16,720	60.75%
TOTAL PERSONNEL SERVICES	\$736,262	\$747,096	\$795,862	\$701,900	\$813,511	2.22%
BENEFITS						
10.540 FICA - EMPLOYER PORTION	\$53,690	\$54,103	\$60,886	\$53,848	\$62,235	2.22%
10.550 GROUP LIFE INSURANCE PREMIUM	\$2,216	\$2,305	\$2,261	\$2,219	\$2,540	12.32%
10.560 DENTAL HEALTH INSURANCE	\$6,687	\$6,750	\$6,396	\$6,335	\$3,278	-48.74%
10.570.11 EMPLOYEE HEALTH CARE	\$83,577	\$86,507	\$82,896	\$83,747	\$95,424	15.11%
10.570.12 REIMB-HRA DEDUCTIBLE	\$3,040	\$1,751	\$0	\$2,730	\$3,053	100.00%
10.580 PENSION PLAN	\$46,447	\$48,338	\$49,830	\$58,981	\$53,806	7.98%
10.590 WORKERS COMP. INSURANCE	\$18,212	\$13,959	\$11,749	\$25,704	\$13,516	15.04%
TOTAL BENEFITS	\$213,869	\$213,714	\$214,018	\$233,564	\$233,851	9.27%
CONTRACTUAL SERVICES						
10.600 POSTAGE	\$5,360	\$4,974	\$9,637	\$5,131	\$8,514	-11.65%
10.605.11 UTILITIES TELEPHONE AND CABLE	\$8,004	\$3,625	\$4,050	\$4,650	\$4,050	100.00%
10.610.10 TRAVEL AND TRAINING	\$4,660	\$4,220	\$5,360	\$4,000	\$7,405	38.15%
10.615 PRINTING	\$2,769	\$2,802	\$4,850	\$4,850	\$6,000	23.71%
10.620 DUES AND MEMBERSHIPS	\$2,028	\$2,384	\$2,485	\$2,485	\$2,662	7.12%
10.625 ADVERTISING	\$26,168	\$13,257	\$21,600	\$16,500	\$21,500	-0.46%
10.630.15 MAINTENANCE & REPAIR TECHNOLOGY	\$3,384	(\$446)	\$0	\$0	\$0	0.00%
10.635.14 PROFESSIONAL SERVICES FINANCIAL	\$7,550	\$14,900	\$19,500	\$19,500	\$15,500	-20.51%
10.635.15 PROFESSIONAL SERVICES TECHNOLOGY	\$78,714	\$84,176	\$87,589	\$93,762	\$102,822	17.39%
10.640.10 SERVICE CONTRACTS GENERAL	\$13,016	\$11,312	\$8,206	\$8,200	\$6,376	-22.30%
10.655 BANKING AND CREDIT CARD FEES	\$56,853	\$34,538	\$58,356	\$44,804	\$59,942	2.72%
10.665 EDUCATION BENEFITS	\$0	\$2,970	\$0	\$6,003	\$6,000	100.00%
10.676 EMPLOYEE RELATIONS	\$1,663	\$2,172	\$2,575	\$2,575	\$2,650	2.91%
10.685.10 INSURANCE PREMIUMS GENERAL	\$0	\$0	\$0	\$0	\$0	0.00%
10.685.11 INSURANCE PREMIUMS PROPERTY	\$51,533	\$61,185	\$60,958	\$66,409	\$72,481	0.00%
10.685.12 INSURANCE PREMIUMS GENERAL LIABILITY	\$19,131	\$19,252	\$19,726	\$16,818	\$21,852	0.00%
10.685.11 INSURANCE PREMIUMS SURETY FORGERY & BURGLARY BOND	\$890	\$1,050	\$875	\$875	\$875	100.00%
10.685.12 INSURANCE PREMIUMS PUBLIC OFFICIALS LIABILITY	\$7,400	\$7,404	\$7,588	\$7,701	\$7,894	0.00%
10.685.17 INSURANCE PREMIUMS UNEMPLOYMENT COMPENSATION	\$0	\$42,994	\$5,000	\$6,202	\$3,900	-22.00%
10.686.11 INSURANCE DEDUCTIBLES & LOSSES PROPERTY	\$1,000	\$0	\$1,000	\$5,000	\$5,000	0.00%
TOTAL CONTRACTUAL SERVICES	\$290,123	\$312,769	\$319,355	\$315,465	\$355,423	11.29%
COMMODITIES						
10.700.10 OFFICE SUPPLIES	\$7,694	\$2,046	\$6,070	\$3,500	\$5,128	-15.52%
10.700.12 PUBLICATIONS	\$5,279	\$4,484	\$7,550	\$2,500	\$6,850	-9.27%
10.730.10 RECREATION SUPPLIES	\$5,420	\$4,759	\$3,800	\$3,800	\$4,822	26.89%
10.760 CLOTHING AND UNIFORMS	\$1,736	\$1,120	\$2,090	\$1,000	\$2,090	0.00%
10.770 MEETINGS & RECEPTIONS	\$2,934	\$3,032	\$2,540	\$2,400	\$2,275	-10.43%
10.780 SALES MERCHANDISE	\$170	\$0	\$600	\$200	\$600	0.00%
TOTAL COMMODITIES	\$23,234	\$15,441	\$22,650	\$13,400	\$21,765	-3.91%
TOTAL 10 ADMINISTRATION	\$1,263,488	\$1,289,020	\$1,351,885	\$1,264,329	\$1,424,551	5.38%

<div> <div>CENTER OF CLAYTON</div> <div>FUND 80: EXPENDITURES</div> <div>63: SPORTS</div> </div>						
	FY 2019	FY 2020	FY 2021		FY 2022	
ACCOUNTS / CATEGORIES	ACTUAL	ACTUAL	BUDGET	ESTIMATED	PROPOSED	% CHG FROM BUDGET
PERSONNEL SERVICES						
63.505.10 PART-TIME GENERAL	\$1,234	\$43,099	\$12,400	\$7,500	\$38,910	213.79%
63.505.14 PART TIME/YOUTH OFFICIALS	\$24,937	\$0	\$0	\$0	\$0	0.00%
63.505.18 PART TIME/CLIMBING WALL	\$8,947	\$0	\$0	\$0	\$0	0.00%
63.510 OVERTIME	\$0	\$0	\$1	\$0	\$648	64700.00%
63.540 FICA - EMPLOYER PORTION	\$2,676	\$3,300	\$949	\$573	\$3,027	218.97%
63.590 WORKERS COMP. INSURANCE	\$0	\$379	\$162	\$97	\$618	100.00%
TOTAL PERSONNEL SERVICES	\$37,794	\$46,777	\$13,512	\$8,170	\$43,203	219.75%
CONTRACTUAL SERVICES						
63.610.10 TRAVEL AND TRAINING	\$300	\$0	\$0	\$0	\$0	0.00%
63.640.10 SERVICE CONTRACTS GENERAL	\$18,603	\$400	\$11,866	\$34,500	\$21,890	84.48%
640.18 SERVICE CONTRACTS YOUTH SPORTS	\$0	\$298	\$0	\$0	\$0	0.00%
TOTAL CONTRACTUAL SERVICES	\$18,903	\$698	\$11,866	\$34,500	\$21,890	84.48%
COMMODITIES						
63.730.10 RECREATION SUPPLIES GENERAL	\$10,844	\$7,738	\$2,890	\$2,413	\$10,930	278.20%
63.760 CLOTHING AND UNIFORMS	\$0	\$0	\$150	\$150	\$350	133.33%
TOTAL COMMODITIES	\$10,844	\$7,738	\$3,040	\$2,563	\$11,280	271.05%
TOTAL 63 SPORTS	\$67,542	\$55,213	\$28,418	\$45,233	\$76,373	168.75%

<div> <div>CENTER OF CLAYTON</div> <div>FUND 80: EXPENDITURES</div> <div>66: FITNESS</div> </div>						
	FY 2019	FY 2020	FY 2021		FY 2022	
ACCOUNTS / CATEGORIES	ACTUAL	ACTUAL	BUDGET	ESTIMATED	PROPOSED	% CHG FROM BUDGET
PERSONNEL SERVICES						
66.505.10 PART-TIME GENERAL	\$22,806	\$234,136	\$342,000	\$160,541	\$247,821	-27.54%
66.505.12 PART TIME/INSTRUCTORS	\$120,657	\$0	\$0	\$0	\$0	0.00%
66.505.19 PART TIME/FITNESS ATTENDANTS	\$88,438	\$0	\$0	\$0	\$0	0.00%
66.505.20 PART-TIME/PERSONAL TRAINER	\$131,838	\$0	\$0	\$0	\$0	0.00%
66.505.23 PART TIME - YOUTH ACTIVITY CENTER	\$7,502	\$0	\$0	\$0	\$0	0.00%
66.510 OVERTIME	\$45	\$4,453	\$6,000	\$4,345	\$5,004	100.00%
66.540 FICA - EMPLOYER PORTION	\$28,340	\$18,279	\$26,624	\$12,281	\$19,342	-27.35%
66.590 WORKERS COMP. INSURANCE	\$0	\$2,127	\$4,524	\$0	\$3,945	100.00%
TOTAL PERSONNEL SERVICES	\$399,626	\$258,996	\$379,148	\$177,167	\$276,112	-27.18%
CONTRACTUAL SERVICES						
66.610.11 TRAINING CERTIFICATIONS	\$1,060	\$291	\$1,200	\$800	\$1,200	0.00%
66.630.11 MAINTENANCE/REPAIR - EQUIPMENT	\$20,674	\$12,610	\$21,000	\$7,000	\$16,000	-23.81%
66.640.10 SERVICE CONTRACTS FITNESS	\$25,156	\$10,484	\$11,328	\$8,900	\$10,490	-7.40%
TOTAL CONTRACTUAL SERVICES	\$46,890	\$23,385	\$33,528	\$16,700	\$27,690	-17.41%
COMMODITIES						
66.730.10 RECREATION SUPPLIES	\$9,013	\$10,321	\$10,300	\$4,000	\$9,300	-9.71%
66.760 CLOTHING AND UNIFORMS	\$1,570	(\$60)	\$1,700	\$1,700	\$1,700	0.00%
TOTAL COMMODITIES	\$10,583	\$10,261	\$12,000	\$5,700	\$11,000	-8.33%
TOTAL 66 FITNESS	\$457,099	\$292,641	\$424,676	\$199,567	\$314,802	-25.87%

<div> <div>CENTER OF CLAYTON</div> <div>FUND 80: EXPENDITURES</div> <div>60: AQUATICS</div> </div>						
	FY 2019	FY 2020	FY 2021		FY 2022	
ACCOUNTS / CATEGORIES	ACTUAL	ACTUAL	BUDGET	ESTIMATED	PROPOSED	% CHG FROM BUDGET
PERSONNEL SERVICES						
60.505.10 PART-TIME GENERAL	\$356	\$61,613	\$89,000	\$70,000	\$105,750	18.82%
60.505.12 PART-TIME INSTRUCTORS	\$88,290	\$0	\$0	\$0	\$0	0.00%
60.505.22 PART-TIME/LIFEGUARDS	\$183	\$0	\$0	\$0	\$0	0.00%
60.5100 OVERTIME	\$4	\$356	\$501	\$0	\$0	100.00%
60.540 FICA - EMPLOYER PORTION	\$7,093	\$4,734	\$6,847	\$5,548	\$8,090	18.15%
60.590 WORKERS COMP. INSURANCE	\$0	\$573	\$1,164	\$942	\$1,651	100.00%
TOTAL PERSONNEL SERVICES	\$95,927	\$67,276	\$97,512	\$76,490	\$115,491	18.44%
CONTRACTUAL SERVICES						
60.640.10 SERVICE CONTRACT GENERAL	\$5,601	\$970	\$6,650	\$2,000	\$6,050	-9.02%
60.640.14 AQUATIC MANAGEMENT SERVICES	\$304,268	\$222,480	\$327,842	\$275,061	\$376,405	14.81%
TOTAL CONTRACTUAL SERVICES	\$309,868	\$223,450	\$334,492	\$277,061	\$382,455	14.34%
COMMODITIES						
60.710 EQUIPMENT	\$516	\$410	\$1,200	\$800	\$1,200	0.00%
60.720 MEDICAL SUPPLIES	\$1,836	\$4,130	\$2,985	\$2,400	\$2,985	0.00%
60.730.10 RECREATION SUPPLIES	\$3,941	\$4,672	\$3,920	\$3,000	\$3,800	-3.06%
60.760 CLOTHING AND UNIFORMS	\$483	\$960	\$1,500	\$800	\$1,200	-20.00%
TOTAL COMMODITIES	\$6,776	\$10,171	\$9,605	\$7,000	\$9,185	-4.37%
TOTAL 60 AQUATICS	\$412,571	\$300,897	\$441,609	\$360,551	\$507,131	14.84%

CENTER OF CLAYTON**FUND 80: EXPENDITURES
42: BUILDING OPERATIONS**

	FY 2019	FY 2020	FY 2021		FY 2022	
ACCOUNTS / CATEGORIES	ACTUAL	ACTUAL	BUDGET	ESTIMATED	PROPOSED	% CHG FROM BUDGET
PERSONNEL SERVICES						
42.500 FULL-TIME	\$288,793	\$0	\$0	\$0	\$0	0.00%
42.540 FICA - EMPLOYER PORTION	\$20,754	\$0	\$0	\$0	\$0	0.00%
42.570.11 EMPLOYEE HEALTH CARE	\$43,977	\$0	\$0	\$0	\$0	0.00%
42.580 PENSION PLAN	\$24,433	\$0	\$0	\$0	\$0	0.00%
TOTAL PERSONNEL SERVICES	\$377,958	\$0	\$0	\$0	\$0	0.00%
CONTRACTUAL SERVICES						
42.630.11 MAINTENANCE/REPAIR EQUIPMENT	\$0	\$1,457	\$0	\$0	\$0	0.00%
42.640.10 SERVICE CONTRACTS GENERAL	\$43,323	\$36,843	\$33,668	\$33,668	\$47,300	40.49%
42.640.11 SERVICE CONTRACTS BUILDING MAINTENANCE	\$0	\$351,669	\$375,175	\$268,957	\$346,914	100.00%
43.660 LEASE PAYMENTS	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL CONTRACTUAL SERVICES	\$43,323	\$389,969	\$408,843	\$302,625	\$394,214	-3.58%
UTILITIES						
42.605.11 TELEPHONE & CABLE	\$4,180	\$9,803	\$21,085	\$12,000	\$15,108	-28.35%
42.605.12 WATER	\$44,259	\$43,043	\$48,380	\$33,750	\$40,480	-16.33%
42.605.13 SEWER	\$37,039	\$28,241	\$43,410	\$31,000	\$39,500	-9.01%
43.605.14 NATURAL GAS	\$66,505	\$64,896	\$72,380	\$65,000	\$71,300	-1.49%
42.605.15 ELECTRIC	\$177,673	\$222,966	\$297,100	\$240,000	\$299,000	0.64%
TOTAL UTILITIES	\$329,656	\$368,949	\$482,355	\$381,750	\$465,388	-3.52%
COMMODITIES						
42.715.11 LANDSCAPING MATERIALS	\$64	\$4,118	\$7,000	\$8,400	\$9,000	28.57%
42.755.10 FACILITY EQUIPMENT AND SUPPLY	\$4,553	\$5,148	\$3,000	\$3,160	\$8,400	180.00%
42.755.11 RENTAL SUPPLIES	\$652	\$214	\$600	\$600	\$1,000	66.67%
42.755.21 CLEANING AND JANITORIAL SUPPLIES	\$59,096	\$83,500	\$79,500	\$68,000	\$71,000	-10.69%
42.755.22 CHEMICALS	\$16,545	\$18,752	\$26,200	\$20,500	\$23,200	-11.45%
42.760 CLOTHING AND UNIFORMS	\$3,675	\$0	\$2,000	\$2,000	\$2,000	0.00%
TOTAL COMMODITIES	\$84,586	\$111,733	\$118,300	\$102,660	\$114,600	-3.13%
TOTAL 86 BUILDING OPERATIONS	\$835,522	\$870,650	\$1,009,498	\$787,035	\$974,202	-3.50%

CENTER OF CLAYTON		FUND 80: EXPENDITURES				
		67: COMMUNITY RECREATION				
	FY 2019	FY 2020	FY 2021		FY 2022	
ACCOUNTS / CATEGORIES	ACTUAL	ACTUAL	BUDGET	ESTIMATED	PROPOSED	% CHG FROM BUDGET
PERSONNEL SERVICES						
67.505.21 PART-TIME GENERAL	\$0	\$0	\$22,000	\$0	\$0	100.00%
67.505.21 PART-TIME SUMMERQUEST	\$9,724	\$0	\$0	\$0	\$0	0.00%
67.540 FICA - EMPLOYER PORTION	\$663	\$0	\$1,683	\$0	\$0	-100.00%
67.590 WORKERS COMP. INSURANCE	\$0	\$0	\$286	\$0	\$0	100.00%
TOTAL PERSONNEL SERVICES	\$10,386	\$0	\$23,969	\$0	\$0	-100.00%
CONTRACTUAL SERVICES						
67.635.10 PROFESSIONAL SERVICES GENERAL	\$6,230	\$0	\$4,050	\$12,900	\$47,376	1069.78%
67.640.14 AQUATIC MANAGEMENT	\$6,600	\$0	\$7,200	\$0	\$0	-100.00%
TOTAL CONTRACTUAL SERVICES	\$12,830	\$0	\$11,250	\$12,900	\$47,376	0.00%
COMMODITIES						
67.730.10 RECREATION SUPPLIES	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL COMMODITIES	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL 67 SUMMERQUEST	\$23,216	\$0	\$35,219	\$12,900	\$47,376	34.52%

CENTER OF CLAYTON		FUND 81: EQUIPMENT REPLACEMENT FUND				
	FY 2019	FY 2020	FY 2021		FY 2022	
ACCOUNTS / CATEGORIES	ACTUAL	ACTUAL	BUDGET	ESTIMATED	PROPOSED	% CHG FROM BUDGET

REVENUES

81.490.10 GAIN/LOSS ON SALE OF ASSETS	\$700	\$11,894	\$1,000	\$10	\$100	-90.00%
81.494.11 CONTRIBUTION - CITY OF CLAYTON	\$25,000	\$25,000	\$50,000	\$50,000	\$50,000	0.00%
81.494.12 CONTRIBUTION - CLAYTON SCHOOL	\$25,000	\$25,000	\$50,000	\$50,000	\$50,000	0.00%
81.470.11 INTEREST INCOME	\$0	\$0	\$0	\$0	\$0	0.00%
TOTAL REVENUES	\$50,700	\$61,894	\$101,000	\$100,010	\$100,100	-0.89%

EXPENDITURES

81.640.10 SERVICE CONTRACTS GENERAL	\$187	\$5	\$0	\$0	\$0	0.00%
81.805 FITNESS EQUIPMENT	\$43,845	\$39,492	\$36,000	\$10,079	\$25,500	-29.17%
81.815 IT EQUIPMENT	\$57,149	\$27,972	\$83,156	\$48,508	\$32,381	-61.06%
81.850.11 INTERIOR	\$0	\$0	\$0	\$0	\$13,605	100.00%
TOTAL EXPENDITURES	\$101,180	\$67,470	\$119,156	\$58,587	\$71,486	-40.01%

CENTER OF CLAYTON**FUND 82: CAPITAL FUND**

	FY 2019	FY 2020	FY 2021		FY 2022	
ACCOUNTS / CATEGORIES	ACTUAL	ACTUAL	BUDGET	ESTIMATED	PROPOSED	% CHG FROM BUDGET

REVENUES

82.494.11 CONTRIBUTION - CITY OF CLAYTON	\$25,000	\$100,000	\$100,000	\$100,000	\$100,000	0.00%
82.494.12 CONTRIBUTION - CLAYTON SCHOOL DISTRICT	\$25,000	\$101,674	\$100,000	\$100,000	\$100,000	0.00%
82.470.11 INTEREST INCOME	\$0	\$0	\$0	\$0	\$0	0.00%
82.490.10 MISC INCOME	\$1,142	\$0	\$0	\$39,700	\$0	0.00%
TOTAL REVENUES	\$51,142	\$201,674	\$200,000	\$239,700	\$200,000	0.00%

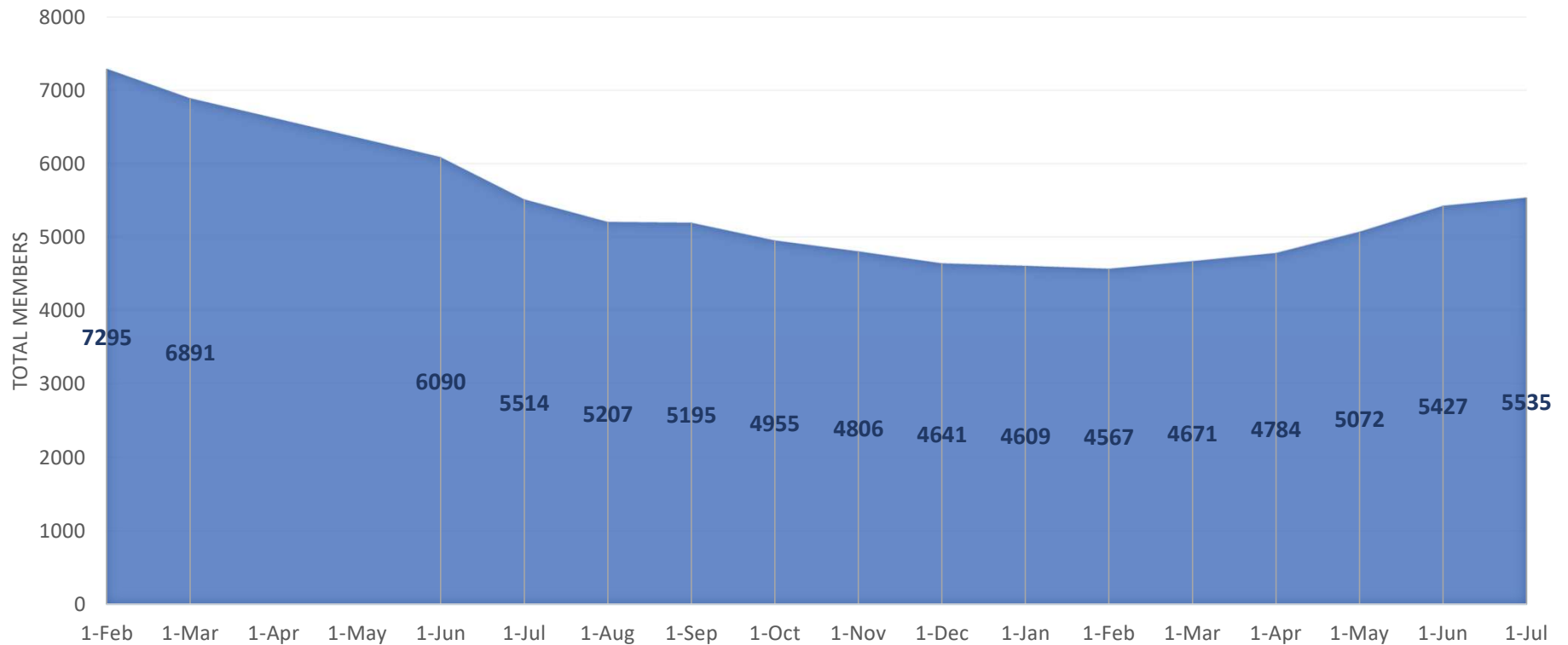
EXPENDITURES

82.805 EQUIPMENT	\$1,406	\$58,720	\$25,000	\$62,270	\$30,000	20.00%
82.850.11 FACILITY INTERIOR	\$2,023	\$25,467	\$25,000	\$76,000	\$10,000	-60.00%
82.850.12 FACILITY EXTERIOR	\$2,915	\$0	\$15,000	\$43,500	\$10,000	-33.33%
82.850.13 POOL AREA	\$54,215	\$5,107	\$15,000	\$24,800	\$10,000	-33.33%
TOTAL EXPENDITURES	\$60,559	\$89,294	\$80,000	\$206,570	\$60,000	-25.00%

Center of Clayton Update

September 1, 2021

Total Members



MAR- JUN:
Closure

FEB 6:
Rec Swim, YAC &
Climbing Open

MAY 3:
Fit Classes Begin



Expansion of Services

- Open Climb (expanding to 3 days per week)
- Youth Activity Center open on Wednesdays (limited use so far)
- Free basic fitness classes with limited capacity (land and water)
- Kid Center to resume Aug 23 on (Tuesday/Thursday mornings)
- Fee-based Fitness Class Options to expand Sept 1
 - TRX, Martial Arts, Yoga, Group Training
- Recreational Swim Hours (addition of Tuesday/Thursday time)
- Focus on resuming rentals in Meeting Rooms

Trend Forecast

Growth

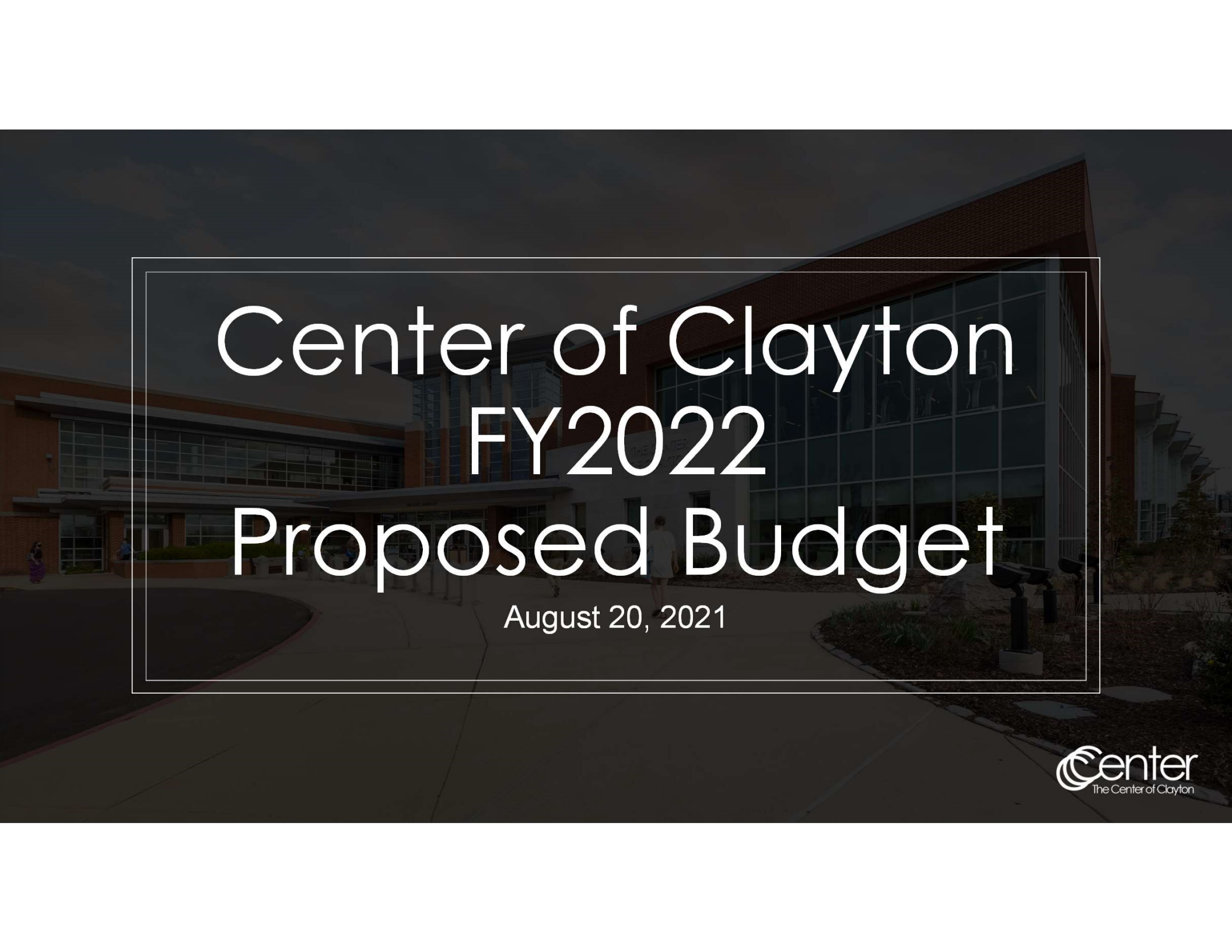
- Cooler weather drives membership
- Return of Students
- Use Fitness on Demand to drive membership
- Oasis return to in-person classes later this year
- New spaces for programming and rentals

Limitations

- COVID variants threaten demand
- Staffing shortages
- Outdoor recreation has usurped indoor in popularity
- Rising cost of utilities and personnel

Marketing

- Fees held at current rates
- Inclusion of basic fitness classes in membership
 - FitnessOnDemand to augment instruction
- New online registration system = potential for increased online sales
- City website update including Center refresh
- Fall & winter advertising blitz
 - Online & postal mail
 - Targeting memberships & rentals
- 7th & 8th grade memberships
- More regular mailings to Clayton residents through City Views



Center of Clayton FY2022 Proposed Budget

August 20, 2021

Operating Fund - Revenue

- No membership fee increase recommended for FY22 due to the on-going COVID-19 pandemic
 - Focus on increasing the Center's membership base and using the price hold in promotions throughout the upcoming year.
- Minimal growth is expected in other revenue sources as capacity limitations are reduced, while social distancing requirements change
- More programming will resume in 2022
 - Select group programs returned in 2021, planning to expand offerings as we move into 2022
 - Youth Volleyball and Basketball leagues return
 - Expanded camp offerings planned for summer 2022
- Includes scheduled contribution from City and District of \$150,000 each

Operating Fund - Expenses

- Increase in personnel-related expenses due to:
 - Full-time staff – Pay & Benefits
 - Minimum wage increase for part-time staff
- Increased expenses associated with the return of in-house and contractual programming
- 15.8% increase in contract with MPM for pool management services
- IT expenditures include scheduled system updates and recreation software replacement
- Utilities to increase compared to FY21 due to scheduled rate increase; will continue focus on energy conservation

Operating Fund

CENTER OF CLAYTON FUND: 80: OPERATING FUND						
	FY 2019	FY 2020	FY 2021		FY 2022	
ACCOUNTS / CATEGORIES	ACTUAL	ACTUAL	BUDGET	ESTIMATED	PROPOSED	% CHG FROM BUDGET
DAILY PASSES	\$101,404	\$56,199	\$90,325	\$36,300	\$103,225	14.28%
ANNUAL PASSES	\$1,807,874	\$1,161,555	\$1,544,275	\$1,220,000	\$1,578,000	2.18%
PROGRAM REVENUE	\$762,723	\$319,787	\$481,913	\$313,245	\$539,995	12.05%
RENTALS	\$141,266	\$65,189	\$91,310	\$56,335	\$175,350	92.04%
FOOD SERVICE	\$9,728	\$8,008	\$11,300	\$5,500	\$9,300	-17.70%
CHILD CARE	\$596	\$330	\$710	\$250	\$1,070	50.70%
MISCELLANEOUS	\$18,538	\$36,285	\$15,200	\$24,060	\$28,075	84.70%
LEASE PAYMENTS	\$46,874	\$43,668	\$44,160	\$43,630	\$44,160	0.00%
CONTRIBUTIONS	\$246,770	\$337,946	\$300,000	\$303,878	\$300,000	0.00%
TOTAL OPERATING FUND REVENUE	\$3,135,773	\$2,028,967	\$2,579,193	\$2,003,198	\$2,779,175	7.75%
ADMINISTRATION	\$1,263,488	\$1,289,020	\$1,351,885	\$1,264,329	\$1,424,551	5.38%
SPORTS	\$67,542	\$55,213	\$28,418	\$45,233	\$76,373	168.75%
FITNESS	\$457,099	\$292,641	\$424,676	\$199,567	\$314,802	-25.87%
AQUATICS	\$412,571	\$300,897	\$441,609	\$360,551	\$507,131	14.84%
BUILDING OPERATIONS	\$835,522	\$870,650	\$1,009,498	\$787,035	\$974,202	-3.50%
GENERAL RECREATION	\$23,216	\$0	\$35,219	\$12,900	\$47,376	34.52%
TOTAL OPERATING FUND EXPENSES	\$3,059,438	\$2,808,421	\$3,291,305	\$2,669,615	\$3,344,435	1.61%

Equipment Replacement Fund

- Regular replacement plan for cardio fitness equipment – \$25,500 in FY22
- IT expenditures for hardware and infrastructure budgeted at \$32,381 in FY22
- Other equipment throughout the facility (previously categorized as Capital expenses) = \$13,605
- Includes scheduled contribution from City and District of \$50,000 each

Capital Fund

- Focus on repair/maintenance and smaller projects after the Center's renovation as needed.
- Includes scheduled contribution from City and District of \$100,000 each.
- New Capital Plan developed that will serve as a roadmap for the next five years
- Replacement of gym curtains scheduled in FY22

Fund Summary

FY2021 Projected		Operating Fund (80)	ERF (81)	Capital Fund (82)	Total
Starting balance 10/01/20		\$0	\$0	\$0	\$0
Revenue		\$2,003,198	\$100,010	\$239,700	\$2,342,908
Expenses		\$2,669,615	\$58,587	\$206,570	\$2,934,772
Net		(\$666,417)	\$41,423	\$33,130	(\$591,864)
Ending Balance 9/30/21		(\$666,417)	\$41,423	\$33,130	(\$591,864)
FY2022 Budget		Operating Fund (80)	ERF (81)	Capital Fund (82)	Total
Starting balance 10/01/21		\$0	\$0	\$0	\$0
Revenue		\$2,779,175	\$100,100	\$200,000	\$3,079,275
Expenses		\$3,344,435	\$71,486	\$60,000	\$3,475,921
Net		(\$565,260)	\$28,614	\$140,000	(\$396,646)
Ending Balance 9/30/22		(\$565,260)	\$28,614	\$140,000	(\$396,646)

Cost Recovery

	FY18	FY19	FY20	FY21 Estimated	FY22 Proposed
Operating Fund Cost Recovery	100.57%	95.88%	65.56%	75.04%	83.10%
Operating Fund Cost Recovery minus budgeted contributions from City and District	100.57% (\$0)	89.34% (\$200,000)	60.21% (\$150,000)	63.80% (\$300,000)	74.13% (\$300,000)
Cost Recovery for all funds	100.51%	94.23%	70.98%	79.83%	88.59%
Cost Recovery for all funds minus budgeted contributions from City and District	94.61% (\$200,000)	84.91% (\$300,000)	57.49% (\$400,000)	59.39% (\$600,000)	71.33% (\$600,000)
*Additional subsidy provided by City and District	\$46, 770	\$187,946	\$637,857	\$591,864	\$396,646

- 1999 Feasibility Study: 85% - 88%
- National Average: 29% (pre-pandemic)



Questions?